	Program Related	Legislative/Town	Facilities	District Managerial	In-Place	Not Viable
Short Term	 Pay to Play for extra-curricular activities and encourage booster clubs. Increase student activity fees (\$225 in revenue) Eliminate 3.0 FTE 4th grade Orchestra positions (\$225K) Eliminate K-12 Aquatics Program (\$40K) Eliminate Sewing at Middle Schools Eliminate Band and Strings at Elementary Schools Eliminate Private Music Lessons at HS (or convert to Pay to Play) Recognize that lower enrollment cost savings achieved at the elementary level will be offset by increase in secondary level Devise benchmarks for decisions Reduce 2.0 PE FTE at high schools (\$150K), allow credit for school sports Fold ECC Program into Elementary PK 	1. Recognize current economic cycle may not repeat itself 2. Review rules and mandates for those that have higher cost than benefit Output Description:	Increase Building Fees (\$26K in revenue) 2. Study efficiency metrics of	 Implement Furlough Days (\$500K) Reduce Stipend Positions at all levels Use in-house PD and reduce PD cost (\$50K) School counselors start 3 days before school (\$10K) Deans reduced work year to 182 work days (\$10K) Reduce Secretarial Support at each MS (\$75K) Separate SPED compliance functions from program service delivery Energy Savings Print Management 	 No summer curriculum work (\$148K) Freeze CO Admin position (\$167K) Reduce per-student allocations by 10% (\$241K) Reduce or Eliminate DIP goals and objectives (\$147K) General Reduction in Programs Supplies (\$200K) Reduce 2.0 FTE at HS level 7. Further consolidate	Return more SPED Outplaced student to FPS Simplify evaluation system for teachers
Mid Term	model 12. Eliminate 9 th grade sports 13. Review House structure at HS 14. Eliminate CO Directors of Curriculum (\$700K) 15. Use department heads as curriculum coordinators		various school sizes, e.g. 1000 vs. 504 enrollment.	To. Limitate Liaison Positions	transportation services (\$72K) 8. Review walking distance in state requirements vs. Fairfield's	
Long Term	 16. Reduce/Eliminate Gifted (\$415K) 17. Eliminate World Language Grades 3-5 (\$225K) 18. Take advantage of more technology 19. Eliminate textbooks/replace with Chromebooks 20. Research start-time adjustments 21. Research class size numbers in policies and guidelines 	 Town/School Consolidation of Services Review Town debt service policies to determine level of capital investment possible to achieve long-term operational efficiencies Review train schedule for impact on future population and enrollment Explore arbitrage value of home prices between Fairfield and Westport 	 Close 1 Elementary School Relocate WFC (\$95K) Consider grade reconfiguration such as K-2, 3-5, moving 6th to elementary, or other models Re-locate CO to an existing school as part of grade reconfiguration Consolidate to one HS 	 11. Review Technology licenses and usage 12. Research corporate sponsorship for sports teams 13. Allow self-redistricting without transportation. Opt-in and opt-out of attendance zones. 		3. Return to ½ Day KDG (\$825K)